

:: ANNUAL REPORT ::



# 2013-2014

## SAN BERNARDINO COUNTY PRESCHOOL SERVICES DEPARTMENT



Preschool Services



# Introduction

The County of San Bernardino Preschool Services Department (PSD) administers the Head Start, Early Head Start and State Preschool programs. Since 1965, PSD has provided early childhood education and family development services to children ages birth to five and their families. PSD currently services over 5,000 children annually at 43 locations countywide.

PSD places high priority on serving low-income families; pregnant mothers and teen parents; children with disabilities and/or special needs; foster children; and children and families experiencing homelessness. Our programs address developmental goals for children and provide support for parents in achieving self-sufficiency.

PSD is faced with many challenges which have helped to increase our strengths. By proactively preparing for challenges, our program has created and implemented innovative projects and models which have increased the resources and services provided to our communities.

One of the biggest challenges PSD faces is the vast geographic size of our county. At 20,000 square miles, the County of San Bernardino is the largest county in the country by geographic area; bordered by 5 other counties and two states. This exceeds the square mileage of Connecticut, Delaware, Massachusetts and Rhode Island combined.

As a department within the County of San Bernardino, PSD has access to resources and services not readily available to other Head Start or State Preschool programs. Additionally, program oversight is facilitated by the fact that PSD is overseen by both the County Board of Supervisors and a Shared Governance Board comprised of Department Heads from various County Departments. PSD has been able to successfully partner with other County departments including: Behavioral Health, Public Health, Children and Family Services, Transitional Assistance, First 5 and many more. Collaboration among these departments allows PSD the opportunity to provide the best possible services to children and their families in our communities countywide.





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# Preschool Services Department Shared

## Gary C. Ovitt *Board of Supervisors, 4th District Supervisor*

The Fourth District includes the cities of Chino, Chino Hills, Montclair and Ontario. The Fourth District encompasses 133 square miles and is home to over 340,000 residents.

As a lifelong educator, having served 35 years as a teacher and coach, Mr. Ovitt serves as Chairman of the Head Start program for the San Bernardino County and is involved in the County Schools Alliance for education Partnership.

Mr. Ovitt also serves on a number of other Boards and Commissions including the Inland Empire Health Partnership (IEHP), Southern California Association of Governments (SCAG) and California State Association of Counties (CSAC) among others.

## Casonya Thomas *Director, Department of Behavioral Health*

Ms. Thomas has over 23 years of experience in public service. She was appointed as the Director of Behavioral Health in March 2012. She leads a staff of dedicated employees committed to our job of creating a county in which those who reside and invest can prosper and achieve well-being.

Ms. Thomas has a Bachelor's Degree in Business Administration and a post-graduate degree in Public Administration, both from Cal State San Bernardino. Ms. Thomas is also certified in healthcare compliance by the national Health Care Compliance Board.

## Dr. Maxwell Ohikhuare *Public Health Officer, Department of Public Health*

Dr. Maxwell Ohikhuare is the Health Officer for San Bernardino County. He received his professional medical degree from State University of New York, Downstate College of Medicine – Doctor of Medicine in 1976. He is Board certified by the American College of OB/GYN since 1982. He has served in several medical staff leadership roles including Chief of Staff and Chairman of the Board of Trustees, and Lead Physician for several medical missions commissioned by various international organizations and foreign governments for the treatment of HIV and other medical and surgical care. Dr. Ohikhuare is a fellow of the American College of Surgeons, American College of OB/GYN and the International College of Surgeons. He is a member of the American College of Preventive Medicine and has directed the Women's Health Department at Riverside Regional Medical Center as well as the Residency Program at Arrowhead Regional Medical Center for OB/GYN.

Currently he serves as a Commissioner, First 5 Commission of San Bernardino; as Co-Chair, as Co-Chair, Community Vital Signs Initiative, Inland Empire HIV Planning Council, as the Supervising Physician – Loma Linda University of Preventive Medicine Residency Program; as a Board Member—California Conference of Local Health Officers and member of the Board of Directors – Health Officers Association of California; and is the President/Chair – Exceptional Care Managed Group (Healthcare Managed Care).

# Governance Board Biographies

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## Kathy Turnbull

Interim Children's Network Officer

Ms. Turnbull has worked for San Bernardino County for 16 years, first as a supervisor for the Child Support Division then as an Employment Specialist for Jobs and Employment Services. After receiving her Master Degree in Social Work, she went to work for Children and Family Services as a Social Service Practitioner. Her desire to see children safely reunify with their families sparked her interest in the Wraparound program, which is a family centered, strength based team approach to working with high risk children and families. She became the Wraparound program coordinator and helped to develop and market the program countywide. Although she missed the actual face to face contact of working with families directly, she appreciated the opportunity to see the bigger picture and the ability to affect change on a larger scale.

She is currently employed by Children's Network as the Interim Network Officer. Children's Network was created to identify gaps and overlaps in services, to set priorities for interagency projects, and to implement collaborative programs to ensure more comprehensive services to children and youth countywide. She oversees all of the daily operations of the Network and chairs or sits on most of the committees and workgroups throughout the county that address the needs of high risk children and families.

Programs at the Children's Network that she participate in and oversee include: SART (Screening Assessment Referral and Treatment) CASE (Coalition Against Sexual Exploitation), and the Child Abuse Prevention Council.

She is currently on the Board of Directors for CASA (Court Appointed Special Advocates) of San Bernardino County and serves on their executive committee as President.

## Becky Thams

State Preschool Manager, San Bernardino County Superintendent of Schools

Ms. Thams is the State Preschool manager for the San Bernardino County of Superintendent of Schools office, for 21 years serving over 2,000 child 3 to 5 years old at 36 State Preschools throughout the County. Becky holds a master's degree from the University of La Verne and is a permanent member of the Local Child Care Planning Council Executive Board. Becky also has been serving on the board with Safety Belt Safe, USA, since 1997 and SBCSS Child Assistance Fund since 1996.



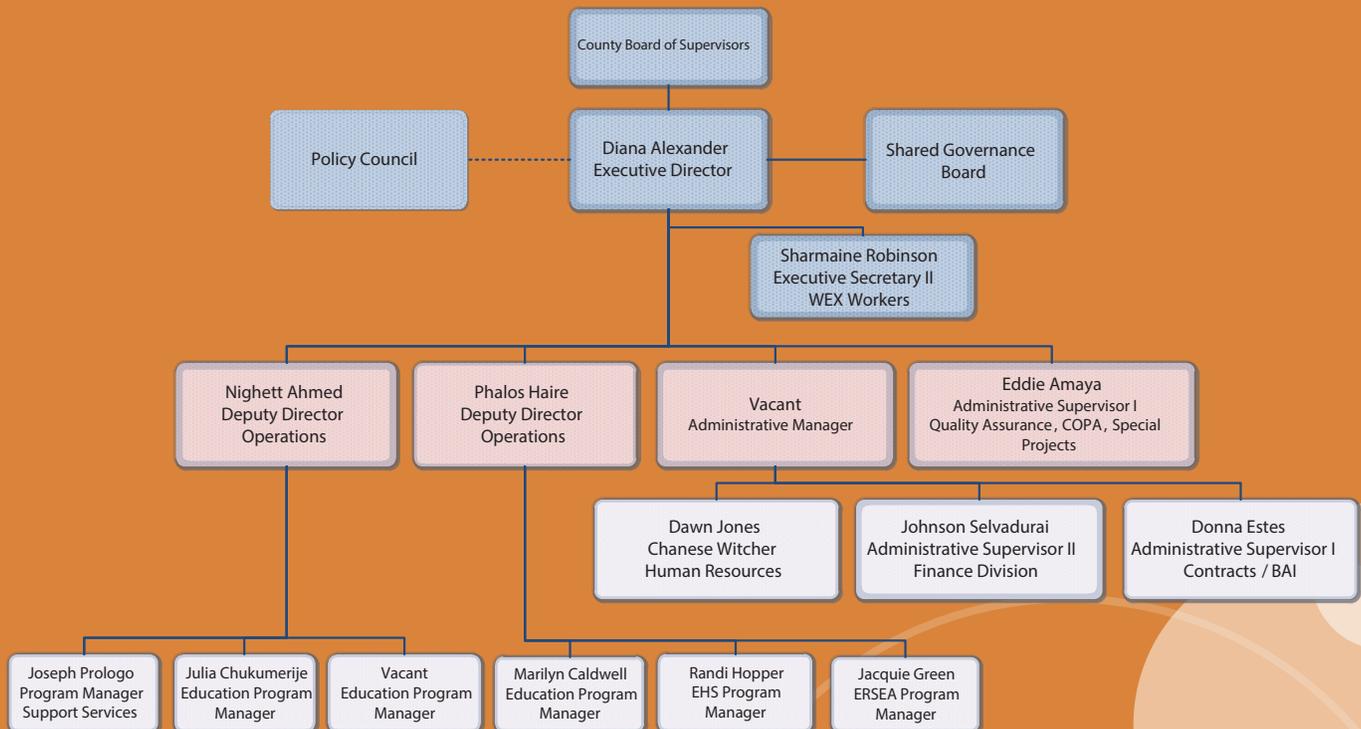
# Mission Statement

“To Improve the Well-Being of Children,  
Empower Families, and Strengthen Communities.”

# Vision Statement

- Our children will excel in whatever setting they go to next.
- Our families' quality of life is measurably better after participating in our program.
- Our efforts increase the quantity and quality of sustainable resources and services countywide.

County of San Bernardino  
Preschool Services Department  
Grant Award #09CH0416  
2013-14 Organizational Chart



## Preschool Services Department

# Site Locations

Adelanto State FD PD HS	(760) 246-5073	Phelan State PD HS	(760) 868-0829
Apple Valley State FD PD HS	(760) 247-6955	Redlands South State PD HS	(909) 798-2690
Baker - Muscoy FD	(909) 887-8780	Rialto Eucalyptus FD PD HS State	(909) 421-7180
Baker (CP) State	(760) 733-4160	Rialto Renaissance PD HS	(909) 875-6863
Barstow State FD PD	(760) 253-2956	San Bernardino West PD HS	(909) 888-0493
Big River (CP)	(760) 665-5065	Twentynine Palms State PD HS	(760) 367-5150
Bloomington (CP)	(909) 876-6342	Upland PD HS	(909) 931-0147
Boys & Girls Club PD	(909) 381-4294	Victorville State FD PD HS	(760) 245-9147
Chino PD	(909) 627-0206	Victor Valley College EHS HS	(760) 952-1215
Colton (CP) HS	(909) 824-2570	Waterman Gardens PD HS	(909) 889-3807
Crestline State PD HS	(909) 338-1470	Westminster PD HS	(909) 983-0600
Cucamonga PD	(909) 948-6979	Willow State FD HS	(909) 421-7042
Del Rosa PD	(909) 883-0103	Yucaipa PD HS	(909) 797-3585
Easter Seals Ontario (DA)	(909) 923-3352	Yucca Valley PD HS	(760) 369-7424
Easter Seals Upland (DA)	(909) 981-4668		
Easter Seals Valley View Infant CTR (DA)	(909) 946-9136		
Fontana Citrus PD	(909) 428-8496		
Fontana Unified School District (CP)	(909) 357-5000		
Hesperia FD PD HS State	(760) 948-4411		
Highland PD	(909) 425-0785		
Mill Center State FD PD HS	(909) 885-0789		
Needles (CP) HS State	(760) 326-5221		
Newberry Springs PD HS	(760) 254-2141		
Northgate HS	(760) 951-1425		
Ontario Maple State FD PD HS	(909) 984-4117		
Ontario-Montclair (CP) HS	(909) 418-6898		
Cty of SB Parks & Rec PD HS	(909) 887-3349		



## Program Information

The Preschool Services Department (PSD) administers the Head Start/State Preschool, Early Head Start and the California Department of Education State Preschool programs in 46 locations throughout the County of San Bernardino. These programs provide early childhood education and family services to over 5,000 disadvantaged children from birth to 5 years of age, pregnant women and families.

## **HEAD START**

Head Start is a national program which provides comprehensive developmental services for children ages three to five years of age and their families. This program provides specific services such as:

- Health and Social Services
- School Readiness
- Developmental and Behavioral Screenings
- Nutritional Services and Education

Parent education, family support and social services are designed to support and empower Head Start families, assist them in becoming economically self-sufficient and to identify and achieve personal goals.

## **EARLY HEAD START**

The Early Head Start (EHS) program was established to assist pregnant women, infants and toddlers up to age three. EHS is designed to assist with enhancing:

- Children's physical, social, emotional and intellectual development
- Pregnant women access to comprehensive prenatal and postpartum care
- Parent education on their child's development
- Parent's efforts to fulfill their parental roles and move towards self-sufficiency

## **STATE PRESCHOOL**

The State Preschool program is a comprehensive child development program that provides a safe and nurturing hands-on learning environment that helps each child reach his/her highest potential in the areas of:

- Social Development
- Language Development
- Cognitive/Creative Development
- Physical Development

## **CHILD AND ADULT FOOD CARE PROGRAM (CACFP)**

The Child and Adult Food care Program is a federally funded program administered by the state. The program strives to:

- Improves the diets of children under 13 years of age by providing children with nutritious, well-balanced meals
- Aid in developing good eating habits in children that will last through later years

## **FIRST 5 FULL DAY PRESCHOOL**

First 5 supports high quality and developmentally appropriate early education programs for children in San Bernardino County. These programs are designed to provide high quality early education programs to improve a child's cognitive, social and emotional development so that they are better prepared for success in school and life. These programs are also meant to expand the availability of programs to children who were unable to receive services either through income limits or lack of available slots.

*Enrollment Information and  
Audit Results 2013-2014*



# Enrollment Information

The Preschool Services Department (PSD) provides a foundation for success by providing enrolled children and their families the highest quality child development and support services. The following information was reported on PSD's composite Program Information Report (PIR) and monthly enrollment reports for 2013-2014.

- Total number of children and families served: 6,947
  - o Head Start and Early Head Start – 5,928
  - o State – 793
  - o First 5 – 226
- Average monthly enrollment was: 100%
- Total percentage of eligible (based on program eligibility criteria) children served: 100%

## Medical and Dental Information

- Percentage of children who received medical exams: 95%
- Percentage of children who received dental exams: 94%

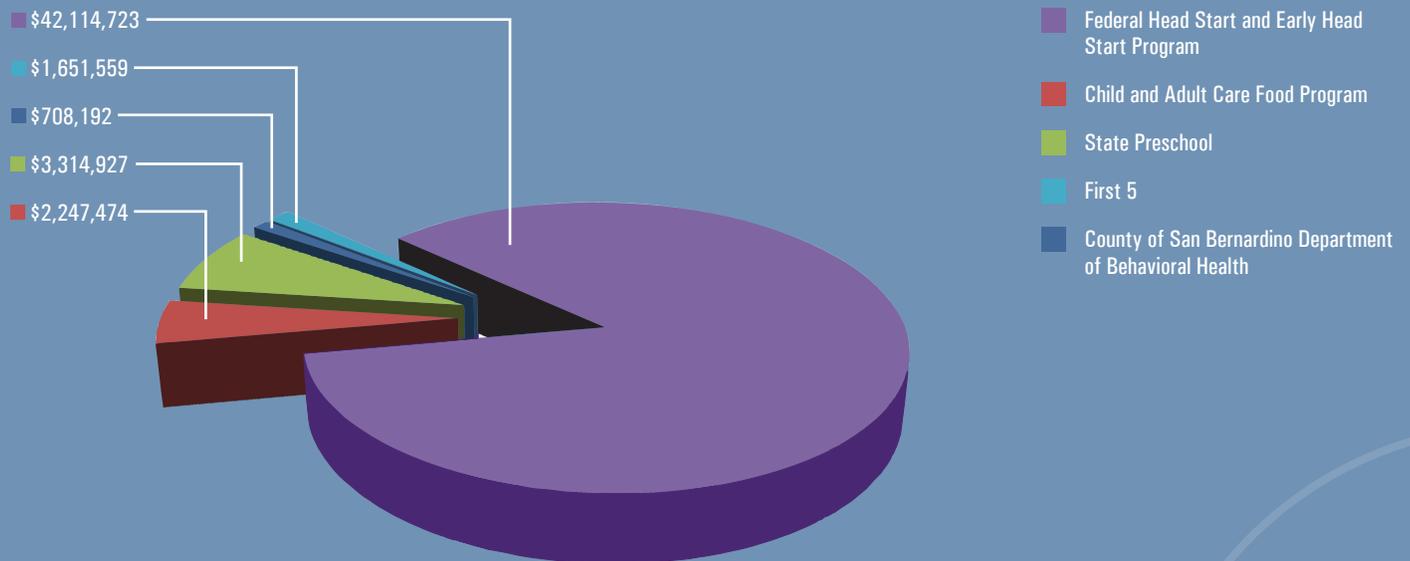
# Summary of Funding



# Summary of Funding

The Preschool Services Department (PSD) programs are funded through grants from the Federal Administration for Children and Families, Office of Head Start, the California Department of Education's State Preschool, Child and Adult Food Program and other grants. The following is a summary of PSD's grant funding for 2013 - 2014.

## GRANT SOURCES



*Accomplishments for 2013-2014*



The Preschool Services Department (PSD) worked diligently to not only meet federal and state requirements, but to surpass the program goals set last year. PSD achieved the following during program year 2013-2014:

### **PASSED THE FEDERAL TRIENNIAL REVIEW WITH NO DEFICIENCIES**

The Administration for Children and Families (ACF) conducted the triennial monitoring review in January 2014 and found no deficiencies according to the Head Start Act and Performance Standards.

### **RECEIVED TWO NATIONAL ASSOCIATION OF COUNTIES ACHIEVEMENT (NACO) AWARDS**

- Preschool Referral Project with Children and Family Services (CFS) PSD partners with the Department of Children and Family Services to provide preschool services to three and four year old foster children.
- Nicholson Park Family Learning and Community Resource Center PSD partnered with the City of San Bernardino to revitalize and open the Nicholson Park Family Learning and Community Resource Center to provide recreational and tutoring services to children and families in the underserved area.

### **INCREASED SCHOOL READINESS FOR CHILDREN AS MEASURED BY THE DESIRED RESULTS DEVELOPMENTAL PROFILE (DRDP).**

The number of children who successfully showed progress in reaching school readiness goals was increased from 64% to 85%. This represents a 21% increase over last year and our percentages continue to increase.

### **EXCEEDED THE REQUIRED 50% LEVEL OF PROFESSIONAL TEACHING STAFF THAT HAS A BACHELOR'S DEGREE OR HIGHER.**

Over 53% of our classroom staff possesses at least a Bachelor's Degree.

### **IMPLEMENTED A COUNTYWIDE 2-1-1 REFERRAL PHONE LINE.**

The 2-1-1 referral process has been expanded countywide. All of our parents now have access to a referral specialist with knowledge of PSD parents' needs

### **INCREASED SERVICE AVAILABILITY FOR HOMELESS FAMILIES AT LOCAL SHELTERS.**

PSD collaborated with community partners who provide services to the homeless in San Bernardino County. Recruitment outreach at homeless shelters was implemented and proved to be successful with 72% increase in enrollment of homeless children in comparison to the previous year.

### **PROMOTED HEALTHY LIFESTYLES AND SET MEASURES TO TRACK OBESITY IN STUDENTS.**

PSD continues to work on its long term goal (three-year funding cycle) of reducing obesity in children. For the school year 2013-2014, PSD provided nutrition intervention to 1,394 children who were identified as being "at risk" and reduced obesity in 12% of our enrolled children.

### **PROMOTED FAMILY SELF-SUFFICIENCY THROUGH FINANCIAL LITERACY AND EDUCATIONAL ADVANCEMENT SUPPORT**

PSD continues to make progress on its long term goal (three-year funding cycle) of promoting family self-sufficiency through financial literacy, vocational training, and educational advancement. During the 2013-2014 school year, PSD increased its services to families by 248% from the prior program year.

# Parent Involvement

The Head Start and Early Head Start programs encourage and support the personal development of parents in our programs. Each year, the program sets aside funding for parent activities at each site. These funds are used to promote parent involvement and support parent group activities and projects. The activities offered are educational and driven by training needs identified by the parents. PSD also partners with the outside community agencies to offer workshops for the parents at no cost to the program.

Parent activities occur both at the site and at the Policy Council level.



# Head Start/Early Head Start Site Parent Activities

Parent Activities for program year 2013 - 2014 varied greatly in the 43 sites across San Bernardino County. Examples of workshops/trainings provided to parents include:

1. Car seat safety
2. Transitioning into Kindergarten
3. Childproofing household items/ avoiding accidents
4. Male involvement
5. Bicycle repair
6. Stop smoking
7. Understanding a child's temperament
8. Swimming safety
9. Pedestrian safety
10. CPR
11. Scrapbooking
12. Planting a garden
13. Parent education and bonding program
14. Making portable emergency kits for home and car
15. Healthy Recipes and Nutrition Tips
16. CERT – Community Emergency Response Teams
17. Diaries for Dads
18. Information on free medical resources
19. Fair Housing presentation
20. Making No-sew Blankets
21. Kindergarten Readiness through Active Learning
22. Cake decorating
23. Sexual Assault Prevention

A circular arrangement of diverse hands holding a central gold shield logo. The hands are of various skin tones and are positioned around the shield, with fingers pointing towards the center. The shield is gold and features a stylized 'S' and 'B' design. The text 'SAN BERNARDINO COUNTY' is written in blue, serif, all-caps font across the center of the shield. Below it, 'Preschool Services' is written in a smaller, blue, sans-serif font. The background is white.

SAN BERNARDINO  
COUNTY

Preschool Services

Preschool Services Department  
Policy Council Activities

# PSD Policy Council Activities

The County of San Bernardino Preschool Services Department's (PSD's) Policy Council (PC) is composed of one parent representative from each site, plus community representatives from various areas of the County. Each site representative is elected at the beginning of the program year and attends monthly meetings at the PSD's Administration office. Responsibilities assigned to the PC include the approval of the following items:

- The Head Start/Early Head Start Program's budget and refunding application
- Hiring/terminations of staff
- Additional program operational items

PC members are offered the opportunity to participate in the following PC committees. During 2013-2014, PC Committee Activities Included:

- **Health Services Advisory Committee** – The Committee meets twice a year, once in the fall and once in the spring. The Committee is composed of 25 Policy Council members and 36 members of the community, representing the First 5 Dental Program, Healthy Kids, Patton State Hospital, California Children's Services, Loma Linda University School of Medicine, Loma Linda University School of Nursing, Inland Empire Health Plan (IEHP), American Lung Association, San Bernardino County Public Health Department, Kaiser Permanente, and private physicians. PSD Content Area Specialists also attend and participate in the meetings.
- **Finance Committee** – This Committee meets monthly, prior to the PC meeting. Finance staff reviews financial reports with the committee and discusses the importance of gathering non-Federal share information and the up-to-date status of the PC expenses.
- **Personnel Committee** – Committee members are provided with initial orientation to participate as members of the interview panels. Members are rotated throughout the year to participate in interview panels when PSD hires staff. Every month, Human Resources' staff presents hiring lists and/or termination requests for PC to approve.
- **Training/Technical Assistance Committee** – This Committee meets every other month to assist in the planning of training activities for parents; plan for the PC Education Training Activity; and the Annual Policy Council Orientation. Committee members work with PSD staff to identify training needs, secure locations, acquire guest speakers, and purchase food and decorations.
- **Quality Assurance Committee** – This Committee meets quarterly to review any findings reported by the quality assurance monitoring staff and discuss methods of correcting any compliance issues. Members of this committee also serve on the annual Self-Assessment Team which is composed of staff, consultants and parents. The team reviews a specific number of Head Start and Early Head Start sites and reports its findings to Administration.



*PSD Policy Council Activities*  
(Cont'd)

- **Nutrition Advisory Committee** – The members of this Committee are trained by the PSD Nutritionist to conduct nutrition workshops at the various Head Start sites. The training takes place in two meetings, with additional training sessions set as new PC members join the group. PC members are taught how to present the material, demonstrate techniques, and conduct evaluations of the workshops.
- **Menu Planning Committee** – This Committee meets quarterly to gather input from the parents on new and revised menus and recipes. Parents work with staff to plan menus for the children, ensuring that a variety of foods are offered, and that food from various cultures is included. Parents are also given an opportunity to sample some of the foods served to their children.
- **Family/Community Partnerships/Parent Involvement Committee** – This combined Committee meets quarterly to discuss information regarding training opportunities and program activities designed to promote parent involvement in the program. The committee members act as liaisons to the parents at their individual sites to stimulate interest about services offered by the program.
- **Education Committee** – This Committee meets quarterly and works with staff to evaluate the progress of the approved curriculum, make any suggestions for modifications, and discuss updates on child outcome literacy information.

**Various Policy Council Members attended 6 Conferences/events in 2013 - 2014 to expand their knowledge of parenting and to network with other parents and staff:**

- Preschool Services Department - Pre-Service August 21, 2013
- 27th Annual Children's Network Conference in Ontario, California. September 18-19 2013
- National Head Start Association 30th Annual Parent Training Conference in Atlanta, Georgia, December 9-12, 2013
- California Head Start Association Parent Conference in Burlingame, CA, January 21-22, 2014
- 16th Annual Children's Network Shine a Light on Child abuse Awards Breakfast, in San Bernardino, CA, March 27, 2014
- Community Action Partnership's GALA 2013, in San Bernardino, CA, May 16, 2014



*Statistical Information*

The County of San Bernardino is home to 186,759 children between the ages of 0-5.

SAN BERNARDINO COUNTY		NUMBERS	
AGE	FEMALE	MALE	TOTAL
0-2 Years	44,800	49,189	93,989
3-5 Years	45,356	47,415	92,770

ETHNICITY OF CHILDREN 0-18 IN THE SAN BERNARDINO COUNTY	PERCENTAGE
Latino/Hispanic	61%
White	17%
African American	16%
Asian	2%
Other	4%

Child Outcome Planning and Assessment System (COPA) 06/30/14

In addition to high quality educational programs, PSD families receive comprehensive supportive and referral services. The following are the number of families who received services/referrals in 2013-2014 according to the Family Services Assessment data.

REFERRAL SERVICE	2013-2014
Parenting Education	1487
Clothing Assistance	315
Community Resources	1821
Housing assistance (subsidies, utilities, repairs, etc.)	38
Employment Assistance	349
Food Assistance	127
Financial Assistance	161
Emergency/Crisis Intervention Services (such as immediate need for food, clothing, and shelter)	133
Children's Fund Assistance	354
Childcare	19
Transportation	8

Head Start Information Report 2013-2014 (PIR 07/14/14)

## CASELOAD

During the 2013-2014 program year, the Preschool Services Department served a caseload of 6,947 Head Start and State and First 5 Preschool children and their families.

The child population in San Bernardino County, by Race/Ethnicity for 2013

ETHNICITY OF CHILDREN 0-18 IN THE SAN BERNARDINO COUNTY	PERCENTAGE
Latino/Hispanic	61.1%
White	22.2%
African American	8.5%
Asian	4.5%
Other	3.7%

Definition: Estimated population under age 18, by race/ethnicity.

Data Source: As cited on kidsdata.org, California Dept. of Finance, Race/Ethnic Population with Age and Sex Detail, 2000-2010, 2010-2060 (May 2013); U.S. Census Bureau, Current Population Estimates, Vintage 2012 (June 2013).

A young girl with dark hair styled in two braids with red and green ribbons is smiling brightly. She is wearing a colorful, patterned blouse with white lace trim and a white skirt with a red and green sash. She is also wearing a colorful beaded necklace. The background shows other people at an outdoor event, including a woman in a pink patterned blouse and a child in a floral dress. The scene is brightly lit, suggesting a sunny day.

Preschool Services  
Department Goals

# Goals for 2014-2015

The program goals established by PSD have been developed in response to the results of the 2014-2015 Community Assessment update, the findings of the program's annual in-house monitoring report from April 2014 and a review of the 2012-2013 Program Information Report (PIR) results. PSD's primary focus continues to be to promote school readiness to ensure long term success in school and other life endeavors and provide support to families to pursue self-sufficiency.

In addition, the prior year goals were reviewed, evaluated and updated as necessary for this second year of the three-year funding cycle. PSD has established three (2) Short Term Goals and updated the progress of three (3) Long Term Goals. These goals are summarized as follows:

## SHORT TERM GOALS (STG)

### **I – Develop a Funding Plan for expanding Early Head Start child development centers in the High Desert.**

- Identify real costs
  - ◆ Leasing
  - ◆ Staffing
  - ◆ Supplies
  - ◆ Facilities upgrades (if needed)
- Identify available funding sources and/or budget savings
- Secure appropriate approvals for budget appropriations

### **II – Ensure partnerships target High Desert educational facilities to promote the growth and development of qualified staff.**

- Rebuild educational partnerships to potentially encompass internships and mentoring in the High Desert.

## LONG TERM GOALS (LTG)

Program Year 2013-2014 was the first year of the three-year funding cycle long term goals. The status of the long term goals is as follows:

### **I – Expand services for homeless families at local homeless shelters.**

- **This Goal has been met.** PSD collaborated with community partners who provide services to the homeless in San Bernardino County. Recruitment outreach at homeless shelters was implemented and proved to be successful with an increase of 72% enrollment of homeless children in comparison to the previous year.

## II – Reduce obesity in PSD children.

### Objectives established were:

- Identify and pilot a nutrition curriculum—Color Me Healthy (met PY 12-13)
- Implement nutrition curriculum county wide (met PY 13-14)
- Partner with local universities and local hospitals to provide nutrition education programs for parents and staff (in progress).

## III - Promote family self-sufficiency through financial literacy, vocational training, and educational advancement support.

### Objectives established were:

- Develop family and financial literacy framework (met PY 13-14)
- Identify agencies to form partnerships that can support family and financial literacy education (met PY 13-14)
- Provide family and financial literacy training countywide (in progress)

Since one of the long term goals set for the three-year funding cycle was met in the first year, a new long term goal was created based on the 2014-2015 Community Assessment update data:

## IV - Locate, secure and develop child development facilities in the High Desert of San Bernardino County.

### Objectives:

- Identify possible facilities in the High Desert
- Evaluate and select facilities
- Develop plan outline for Board of Supervisors approval and community Care Licensing.





little tikes.



# School Readiness



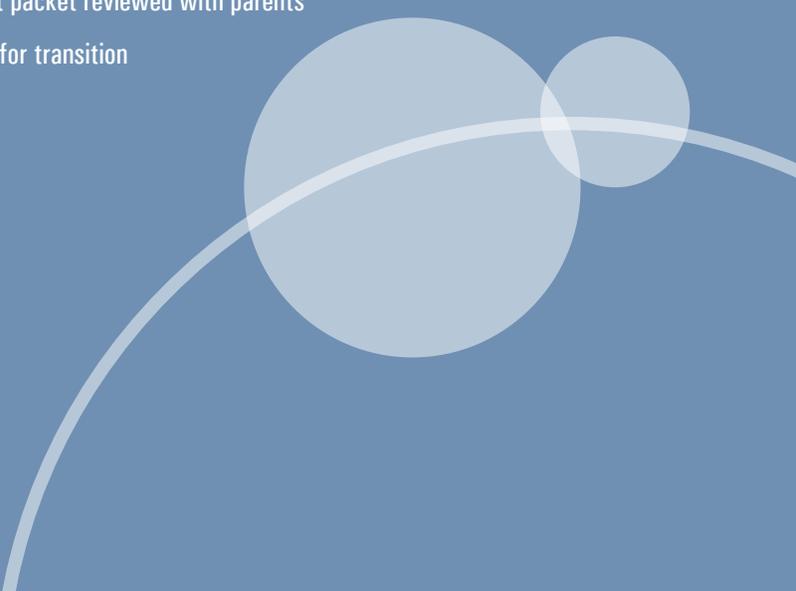
# School Readiness Activities

Early intervention for disadvantaged children is economically efficient and produces higher returns than remedial programs to help children succeed. The benefits of high quality preschool continue into adulthood, according to the High/Scope Perry Preschool Study, among other studies, which has followed participants in a high-quality preschool program for more than 40 years.

The Preschool Services Department (PSD) has aligned School Readiness Goals with the curriculum, DRDP Outcomes, Parent Surveys, ECER's, ITER's and CLASS. The Head Start Approach to School Readiness encompasses three major frameworks that include: school readiness for parents and families, infants/toddlers, and preschoolers. These frameworks provide the foundation for implementing systemic and integrated child development services and family engagement efforts that lead to school readiness for young children and families.

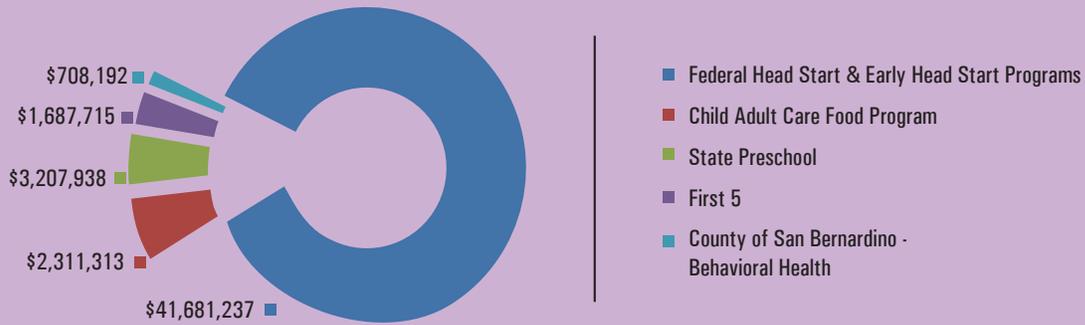
PSD collects and analyzes data three times a year from children's DRDP assessment, Parent Survey, CLASS, ECER's and ITER's to complete and update the agency School Readiness Goals. The report is shared with PSD Management, the Policy Council, and Shared Governance Board, as well as site staff and parents.

PSD ensures that children and their families are prepared for transition into kindergarten by coordinating with local school districts and other relevant agencies. Activities held during the year related to Kindergarten transition include:

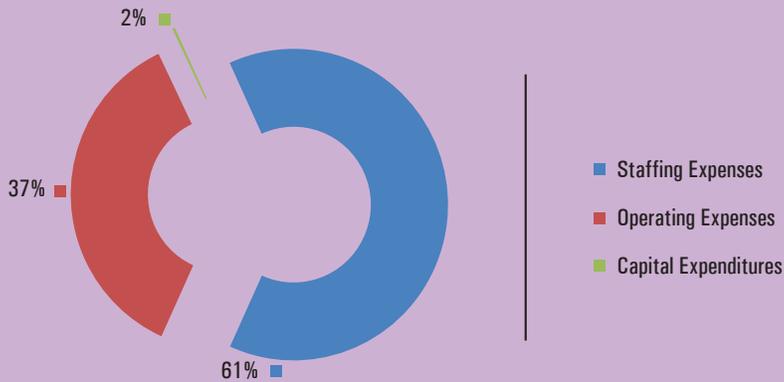
- Visiting local Kindergarten classrooms
  - Kindergarten teachers are invited to parent meetings
  - Informational Transition Workshops for Parents
  - Local school district's Kindergarten enrollment packet reviewed with parents
  - School-to-Home Activities to prepare children for transition
- 

# Proposed Budget for 2014-2015

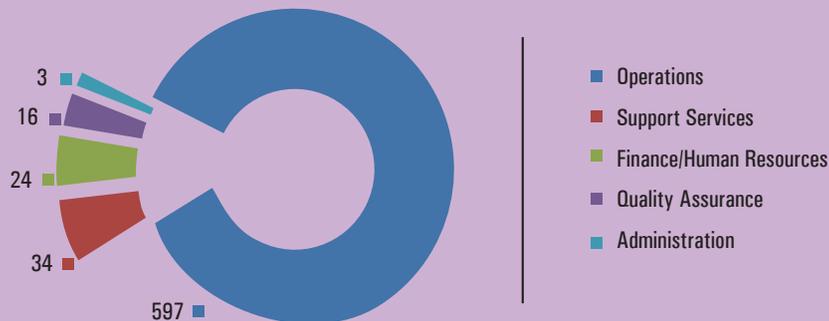
## PROPOSED GRANT SOURCES FOR 2014-2015



## PRESCHOOL SERVICES DEPARTMENT BUDGET APPROPRIATION 2014-2015



## PRESCHOOL SERVICES DEPARTMENT BUDGETED STAFFING



# Head Start Success Story



In 2010, I found myself starting over as a single mother of a three year old daughter. I was struggling financially and had to apply for public aid. I knew I had to make a change to offer something better for my daughter as this was not what I wanted for her.

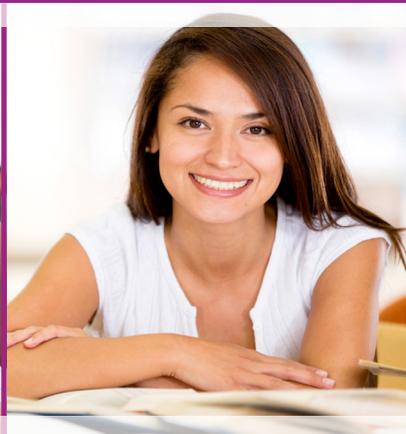
I heard about Head Start through the Preschool Services Department (PSD) staff that came to a community center to tell parents about it. As a child I did not attend Head Start and didn't know much about it, but I wanted my daughter to have the opportunities I was not given so I enrolled her at San Bernardino West Head Start. Head Start offered a stable and nurturing learning environment for my daughter and she looked forward to attending school every day; she loved her teacher, Mrs. Sandez.

As a Head Start parent and volunteer at my daughter's center, I learned that we need to invest our time into our children. It is extremely important because they are our future. I believe helping the children and being there for them makes all the difference in the world to them.

During a parent meeting at the center, I was told about the Pathway to Success -Apprenticeship Program PSD offered for parents to start a career in the preschool field. I knew right away that I was interested because it would be beneficial to me and my daughter. Through this program, I learned the skills I needed to eventually apply for the job I had chosen and received wonderful job guidance from staff.

Participating in the Apprenticeship program was absolutely the best decision I could have made for me and my daughter. Once I completed my training, I applied for the job and was hired as a center clerk. I am no longer on public aid and I am able to provide for me and my child; it is just a wonderful feeling to have!

I am thankful to Preschool Services for providing the Apprenticeship Program because it made a huge difference in mine and my daughter's life. They have given me a chance to rise and succeed. I encourage other parents to enroll their children in Head Start. It can make a difference for you and your family as it has with mine.



SAN BERNARDINO  
COUNTY  
Preschool Services



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